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- Lack of clarity in the rules (guidelines, green traveling,..)
- Management of BIPs is a lot of work
- BIPs are **expensive** and can have a high impact on the budget of HEIs
- If funding not sufficient 

  HEIs have to choose which projects will be funded
- OS funding: how to use it? How to split it between EU partners?
- Difference between fewer opportunities grant and others
- Big difference between grants of staff and students
- IT tools not always functional



- Create a database of all the BIPs in Europe
- Use OS funding for: catering/supporting their own students/sharing with the other partners/hiring an expert
- Adapt the travel grant so it is offered to anyone (participants with fewer opportunities or not)
- Discuss how to spend the budget **transparently** with the partners
- Put pressure at EU level in order to have more budget for BIPs
- · Have a separate allocated funding for BIPs to avoid competition with other mobilities
- Try to have at least 20 learners as rule is min. 15 in case of last minute cancellation







- Lack of involvement from the management
- Lack of involvement from some faculties
- Lack of recognition of teachers' work
- Lack of communication towards students



- HEIs could include blended mobility in their internationalization strategy
- Should be a **formal acknowledgement** of teaching and administrative staff's **workload** from the management
- Schedule regular meetings to keep internal staff and management up to date
- · Be flexible regarding the integration of BIPs in curricula
- Training seminars and pedagogical training for the teachers on how to manage BIPs
- Inform teachers about support they can get and how organizing BIPs can help advance their career (resume, networking)
- Inform students of the opportunities of BIPs & promote BIPs from 1st year
- Survey for students & teachers at the end of the BIP (for communication & improvement)







- Lack of clarity in the guidelines regarding the pedagogical approach
- Extra workload for teachers to organize BIPs (need to create more content)
- Language barriers



- Link the themes of the blended mobility to societal problems identify expert and stakeholders tied to that societal problem
- Themes must be **inspiring**  $\implies$  motivation
- Have clear learning outcomes
- Promote interactive activities
- Allow students and teachers to improve their language skills (extra classes, tools,..)
- · Research innovative and different tools for teaching





- When to plan the virtual component? Before or after the mobility?
- No guidelines regarding the virtual component (min. hours, evaluation method,...)
- Need for virtual **soft skills** (Teams, Zoom...)
- Data protection: can make the use of some softwares more complicated



- Use the virtual component as an **introduction**: to get to know each other before working together and discover societal problems
- Use the virtual component at the end to summarize the BIP & to create a delivery
- Offer IT help
- Keep it simple: use **softwares** relatively **known** by everyone





- Differences in grading culture
- ECTS need to be written well in advance
- Some **curricula** are very **strict** in what you can include
- How to evaluate a BIP? On which basis? What kind of evaluation?



- Remain broad while writing the ECTS to keep flexibility and/or write different propositions
- Make Blended mobility extracurricular and not mandatory
- Evaluate students with an oral presentation, that can also serve as feedback to improve the blended mobility programme
- Evaluation can be based on a presentation of the results of the team work
- No written evaluation to avoid the use of chat GPT
- Evaluate the blended mobility programme as a whole instead of focusing on either physical or virtual component
- Recognition via virtual badges/certificates you can put on your Linkedin profile for example







- Difficulty to find the right partners
- How to **share the tasks** between partners?
- What **type of agreement** between partners (bilateral or multilateral?)



- Communicate: gather around common objectives and agree on common guidelines
- Elaborate a common calendar for the implementation of the BIP
- Have a clear discussion on how to share & use the budget
- Prepare the LAs together in order to have the same approach (a template already filled and sent to all the partners)
- Schedule regular meetings to keep European partners up to date
- Plan a 3 years agreement: turn over each year for tasks between HEIs (who send, who organizes,..)
- Picking partners known or of the same fields is safe method but interesting to have complementary partners
- Possible to bring more than 3 partners together for BIPs
- Need of a win-win situation for HEI & partners (BIP's students finding a solution for a local problem in an enterprise/municipality in exchange for a visit/input in a BIP)
- Learn to **be flexible** regarding different approaches (« *Learn to love frustration* »)





# Thanks for your attention!